

EXHIBIT 3

Leader, by contacting Southwest's Network Operation Control, or by responding to the emails from Southwest's in house counsel.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct. Executed in Golden, Colorado on July 25, 2022.

A handwritten signature in black ink, appearing to read "Meggan Jones", written over a horizontal line.

Meggan Jones